

# Today's webinar

## **Making the culture shift: Faculty engagement in learning outcomes assessment**

Faculty engagement is critical to successful assessment. Our featured experts will tackle the challenge of creating a positive assessment culture among faculty.



# Meet today's experts



**Ms. Veronica Brown** is an Instructional Developer for Curriculum and Programming at the University of Waterloo's Centre for Teaching Excellence.  
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**Dr. Peggy Maki** consults with colleges and universities on building a sustainable commitment to learning outcomes assessment.  
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# **Building Community:**

## **Bringing Assessment Culture to the Surface**

Veronica Brown

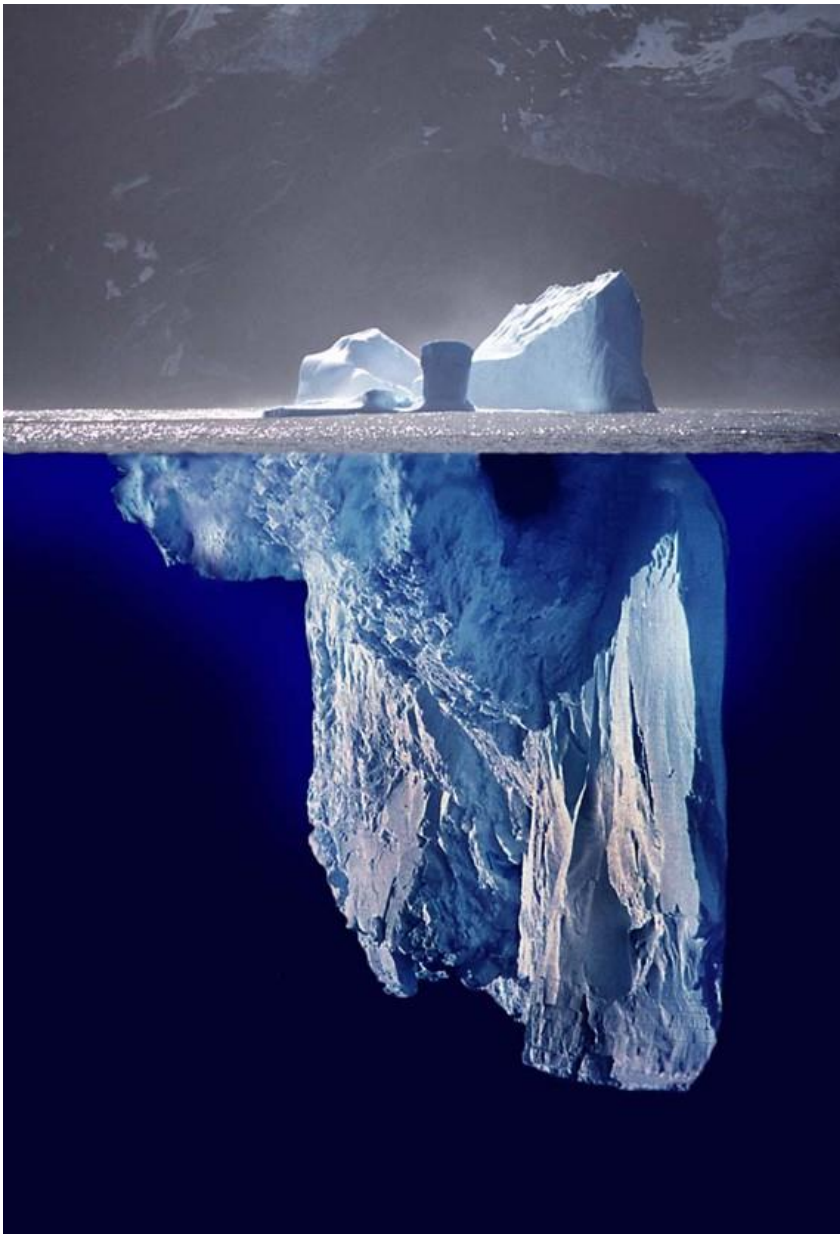
Instructional Developer, Curriculum and Programming  
Centre for Teaching Excellence



The challenges of assessing learning outcomes  
in higher education



UNIVERSITY OF  
**WATERLOO**



# The Cultural Iceberg

## Surface Culture

- Observable behaviours and practices
- 

## Deep Culture

- e.g., attitudes, beliefs, communication styles and rules

Based on Hall, E. T. (1976). *Beyond Culture*.  
New York: An

# Building Community and Culture

- Articulating a shared vision
- Leadership and ownership of the assessment process
- Curriculum and assessment conversations



# Shared Vision

- What do we want from our students?
- How are they developing these attributes?
- How are we (and they) assessing their progress?

Adapted from Wolf (2010)



# Shared Influence

- Leadership (Diamond, 2008)
  - » Support from Chair
  - » Resources
  - » Freedom to try something new
- Ownership
  - » Focus on a faculty-driven process (Wolf, 2007)



# Shared Language

- Reflects own language and own frameworks
- Program level outcomes
  - » e.g., How define critical thinking, problem solving, communication?
- Value in developing a concise definition
- Curriculum conversations





# Community and Assessment

- Goal: Integrated, aligned assessment strategy
  - » Includes both formative and summative elements
- Shared process among all department members
- On-going assessment conversations reinforce vision, encourage shared practice



# References

- Diamond, R. M. (2008). *Designing and Assessing Courses and Curricula: A Practical Guide, 3rd Edition*. San Francisco: Jossey-Bass.
- Wolf, P. (2007). A Model for facilitating curriculum development in higher education: A Faculty-driven, data-informed, and educational developer–supported approach. *New Directions for Teaching and Learning, 112*, 15-20.
- Wolf, P. (2010). Curriculum Development Processes: Faculty-Driven and Data-Informed. Presentation at the *Spring 2010 Degree Level Expectations Workshop – Implementing the Undergraduate and Graduate Degree Level Expectations: Sharing Successes and Challenges*.



# A Faculty member's perspective

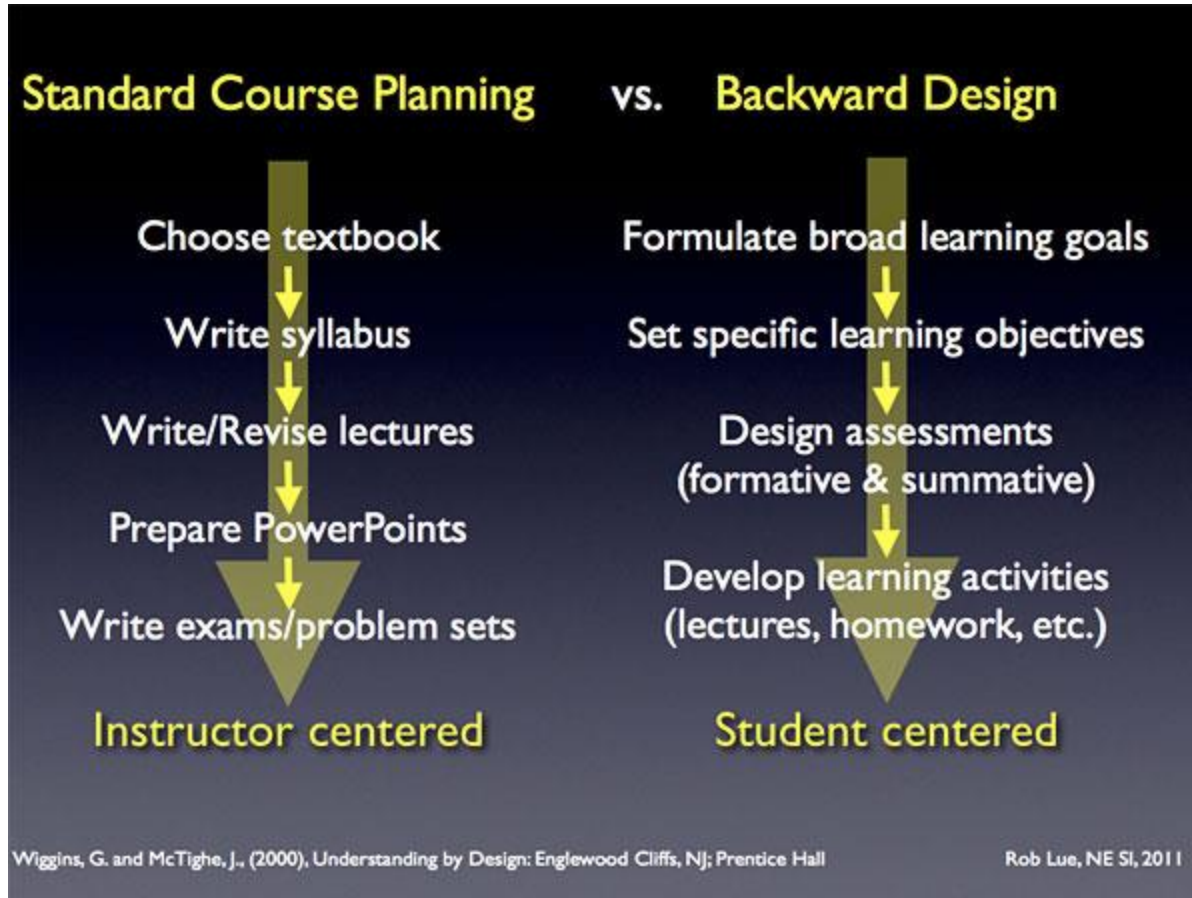
Jill Atkinson, Queen's University

# Faculty members

Subject matter experts responsible for designing high quality student learning experiences.



# Solution?



# Buy In



# Identify barriers

## Ideological

- Don't tackle head on

## Practical

- Regular vs. sessional faculty

# Addressing the practical barriers

## Career Incentives

- merit evaluations (\$)
- teaching awards (recognition)

## Community

- knowledgeable peers
- social support
- respect



# Community

- Personal support
- Professional development support
- Mandate

# My advice to somebody who is trying to get fellow faculty members excited about learning outcomes assessment?

- Casually offer to work on their course with them
- Invite this colleague to attend a workshop or conference
- Collaborate on a presentation or publication

# Building A Culture of Inquiry Focused on Your Students' Progress towards Achieving a High-Quality Degree

Peggy Maki

Education Consultant Specializing in  
Assessing Student Learning

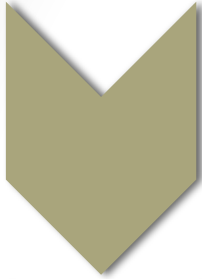
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Ontario Webinar

September 24, 2015

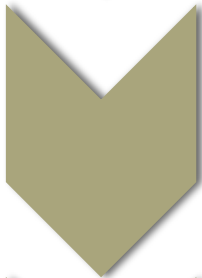
[pmaki86@gmail.com](mailto:pmaki86@gmail.com)



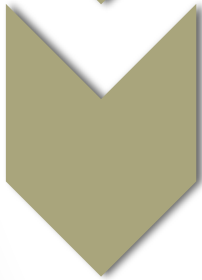
# Levers to Build or Deepen Your Commitment



- Development of Shared Expectations for High-quality Student Learning



- Identification of Patterns of Students' Under-performance and Discussion of Ways to Improve Them (SOTL)



- Chronological Engagement of Students in Their Learning



- Chronological Real-time Representation (Dashboard?) of Students' Progress and Continued Challenges—Remain Informed

# Development of Shared Expectations for High-quality Student Learning

- What do we expect all students to demonstrate at point of graduation?
- What criteria and standards of judgment will chronologically enable us and students to know how well they are progressing towards those high-quality exit-level outcomes?
- How do we chronologically foster those outcomes and the aligned criteria and standards of judgment we will apply to student work? (curricular and co-curricular mapping; collaborative look at chronological assignments that foster desired learning)

# Identification and Discussion of Patterns of Students' Under-performance



- ◆ Water cooler conversations
- ◆ End-of-semester responses to student work
- ◆ Collaborative scoring of student work: how well do students travel with their learning?
- ◆ Collaborative scoring of students' close-to-graduation work

## *Example: What's the Problem in Physics?*

Through the use of concept inventories, it is well documented that entry-level physics majors hold onto incorrect understanding of physics concepts—even ones that have been historically proven to be incorrect.



How to restructure incorrect understanding of physics concepts became the work of physics faculty at the University of Colorado (PhET)

<http://www.youtube.com/watch?v=FeiUtg7v72M>

Note: All of the slides will be made available following the webinar and you will be able to click on the link at that time.



Grab Bag

Circuit

Save Load

Reset

Visual

☒ Lifelike

☐ Schematic

Show Values Hide Values

Tools

☒ Voltmeter

☐ Ammeter(s)

☐ Non-Contact Ammeter

Size

☐ Large

☒ Medium

☐ Small

Advanced

Show >>

Help!

Wire

Resistor

Battery

Light Bulb

Switch

9.00 V

PHET

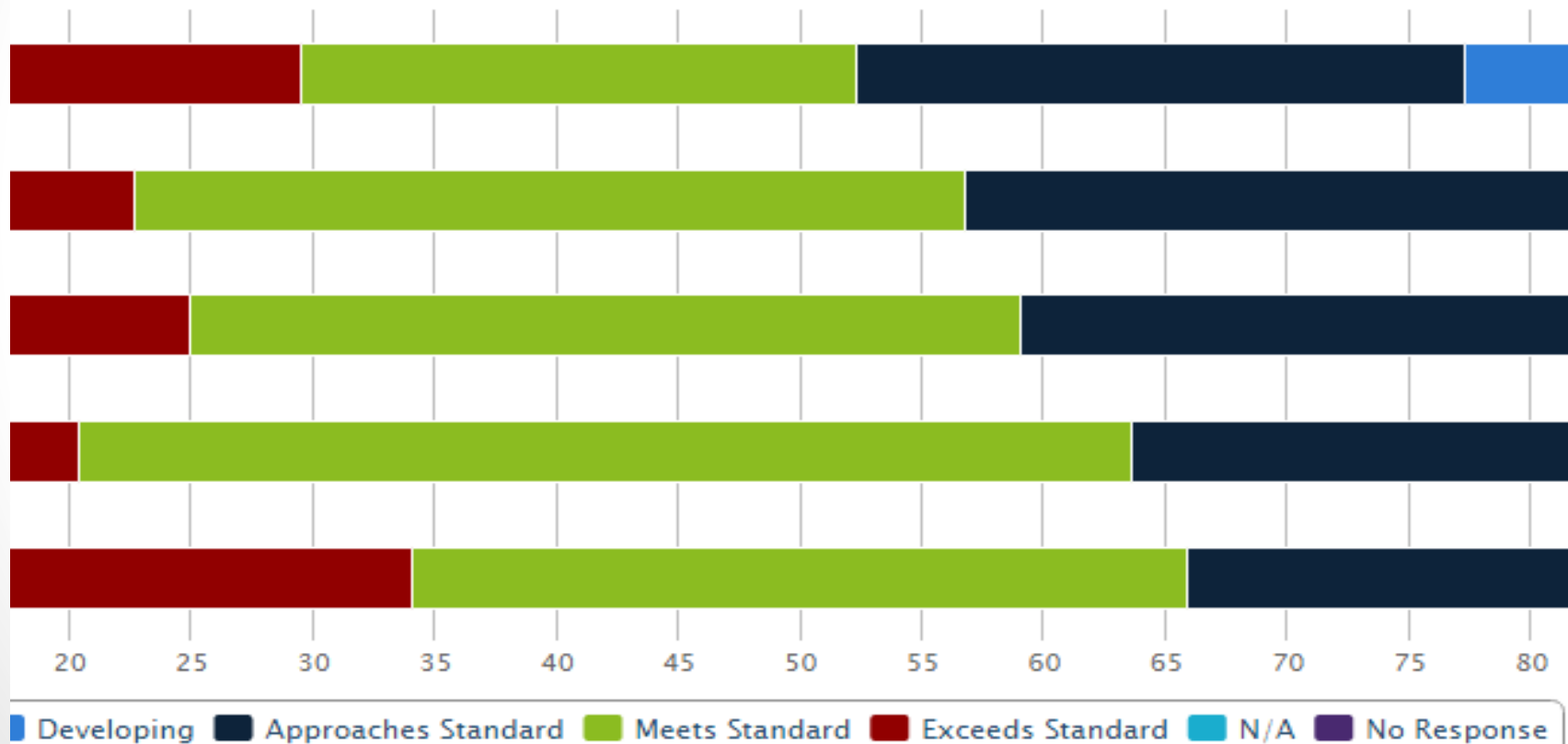
# Chronological Engagement of Students in Their Learning

- Eportfolios
  - Signature Assignments
  - Student-selected Work
  - Self-reflections
  - Discussions with Faculty or Other Educator
- Immediate Results on Tablet Dashboards
- Student Assessment of Their Learning Gains  
SALG <http://www.salgsite.org/>
- Small Group Instruction Diagnosis (SGID)  
[www.miracosta.edu/home/gflorenc/sgid.htm](http://www.miracosta.edu/home/gflorenc/sgid.htm)

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# Chronological Real-time Representation (Dashboard?) of Students' Progress and Continued Challenges—Remain Informed

Please use the AAC&U Critical Thinking Rubric to assess...



# Today's experts



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The screenshot shows the HEQCO website homepage. At the top is the HEQCO logo and navigation links: Home, Newsroom, Contact Us, Sitemap, and Français. Below the logo is a search bar and a menu with links to Postsecondary Issues, Research, It's Not Academic Blog, and About Us. The main content area features a large graphic with three horizontal bars (green, blue, red) and the text "CANADIAN POSTSECONDARY PERFORMANCE IMPACT 2015" and "Money matters but outcomes matter more". Below this is a quote: "When this circuit learns your job, what are you going to do?" - Marshall McLuhan. The page is divided into three columns: "FOLLOW US ON TWITTER" with a tweet from @HEQCO about technology-enhanced learning; "IT'S NOT ACADEMIC BLOG" with two blog posts about closing the international student enrolment gap and a PhD journey; and "LATEST RESEARCH PUBLICATIONS" with three research papers. At the bottom are sections for "Quick Links", "Social Networking" (Twitter, Facebook, YouTube, RSS), "Contact Us" (address, phone, fax, email), and "Join Our Mailing List" (Name, Email, Keep me informed checkbox).

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